

SCOPE OF LICENCE

As provided in the Licence Certificate, pursuant to its powers under Article 11(1) of the Qatar Financial Centre Law the Qatar Financial Centre Authority has granted **Apis Consulting Group LLC** a Licence to carry on the following Permitted Activities, subject to the conditions and restrictions stated below:

- **Providing Professional Services in respect of:**
 - Management Consultation & Implementation Services:
 - Strategic consulting including strategic information system advice;
 - Project and Program delivery;
 - Business system analysis, research and process mapping;
 - Project and Program management (including framework and methodology, health check and audit); and
 - Governance systems and audit.
 - Learning and Development:
 - Accredited Project Management training;
 - Communication, Capability and Professional skills development;
 - Leadership and Team Building skills development;
 - Business Management training including Procurement;
 - Project Management Accreditation;
 - Training Needs Analysis, Design and Development; and
 - Learning and Development framework development.
 - Procurement and Competitive Tendering and Contracting:
 - Strategic procurement and contracting advice;
 - Procurement and acquisition planning;
 - Procurement coaching, mentoring and training – Non-accredited and accredited;
 - Market testing, including provision and analysis of market intelligence;
 - Chairing / facilitating evaluation committees and industry briefings;
 - Financial model development, risk assessments and financial viability assessments; and
 - Business case development and project requirement analysis.
 - Strategy, Risk and Crisis Consulting:
 - Risk and governance consulting;
 - Organisational risk management and services;



- Identity crime and management, Fraud control, Investigative services;
- Organisational governance framework and systems of control;
- Port, Customs and Immigration consulting; and
- Transport security risk assessments including Hazard mitigation and risk modelling.

CONDITIONS AND RESTRICTIONS

None.

EFFECTIVE DATE

12th November 2006

QFC NUMBER

00022

A handwritten signature in black ink, consisting of a large, stylized initial 'A' followed by a series of loops and a long horizontal line extending to the right.

Director General